

A Message from the CEO

Throughout its 136-year history, North Shore Bank has held steadfastly to its values. Whether satisfying the depository needs of individuals, the home buying desires of families or the financing requirements of businesses, the bank has always been committed to providing the highest quality products and services. At the same time, North Shore Bank has consistently employed a holistic approach to community banking — coupling traditional business activities with a robust philanthropic mission. As an organization we have long recognized that we are only as strong as the communities within which we operate.

This approach has clearly served us well over the years, and this was indicative in our 2023 financial performance. North Shore Bank delivered another year of strong financial performance, despite the unusual interest rate environment.

I'm pleased to report that we ended the year at \$1.66 billion in total assets, or an increase of approximately 3%. This was accomplished despite elevated competition across the banking industry brought on by the difficult interest rate environment. While business lending was impacted by higher borrowing costs, we still ended the year at \$1.31 billion of net loans, or an increase of over 6% from 2022. It is also noteworthy that our asset quality remained strong, and net charge-offs for the year were less than .01% of average loans.

Rising deposit costs were a challenge throughout the industry, but nevertheless we were able to maintain historic levels of profitability in 2023. With the strength of our balance sheet and liquidity position — including a favorable deposit product mix — we were able to execute prudent balance sheet management strategies and grow our Net Interest



Margin to 3.73% from the prior year's 3.60%. As a result, earnings in 2023 of \$18 million were consistent with 2022. These strong earnings increased Equity Capital to \$205 million, and our Tier-One Leverage Capital and Risk-Based Capital ratios to 12.39% and 17.38% respectively. We anticipate that increased funding costs will continue in 2024, brought on largely by macroeconomic conditions and the resultant interest rate environment.

In 2023, North Shore Bank provided financial support to more than 200 different nonprofits across the region. These donations benefited a wide of range of groups, serving the housing, educational, and social welfare needs of the area. In addition to corporate giving, bank employees continued to be extraordinarily generous, and I'm proud to report that their Friday Jeans Day program crossed the \$110K threshold in total contributions. Since its inception, employee donations have been made to 90 different nonprofits and social service agencies throughout our market area.

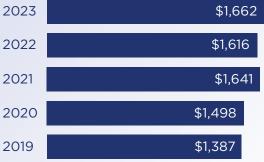
Employees were also charitable with their time last year, as the bank's volunteer programs continued to build as the year progressed. During 2023, our "Community Crews" were involved in more than 50 different projects, including serving meals at area food shelters, building beds for homeless children, and even helping to harvest at a local farm that assists with the area's food instability challenges. As you page through this report, you'll see some examples of our team's efforts — we believe they are inspiring and consistent with our company values.

As we look to 2024, we know that there will be both uncertainty and opportunity. As such, we look forward to growing our market presence within existing cities and towns, as well as in our new communities. By adhering to our mission, and relentlessly focusing on the financial needs of the greater community, we are confident that we will succeed. After all, that's what we've done since 1888.

Kevin M. Tierney, Sr. Chief Executive Officer North Shore Bank

Financial Highlights

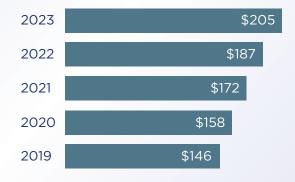




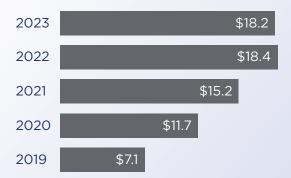
Total Net Loans | in millions



Equity Capital in millions



Net Income | in millions



North Shore Bank Consolidated Statement of Condition | in thousands

	December 31,			
		2023		2022
Assets				
Cash & Due from Banks	\$	14,064	\$	13,887
Securities		246,170		276,202
Overnight Investments		18,601		23,711
Loans				
Loans		1,329,442		1,250,309
Allowance for Loan Losses		(20,013)		(18,350)
Net Loans		1,309,429		1,231,959
Total Fixed Assets		20,605		21,875
Other Assets		53,608		48,593
Total Assets	\$	1,662,477	\$	1,616,227
Liabilities				
Deposits				
Demand Deposits		\$ 379,145	\$	423,092
Interest-Bearing Balances				
MMDA Accounts		330,155		376,369
Savings Accounts		185,417		239,518
Time Deposits		349,048		212,186
NOW Accounts		127,469		148,824
Total Interest Bearing		992,089		976,897
Total Deposits		1,371,234		1,399,989
Borrowed Funds		62,836		6,221
Other Liabilities		23,771		23,094
Total Liabilities		1,457,841		1,429,304
Equity Capital				
Total Equity Capital		204,636		186,923
Table 1 (all 1994)				
Total Liabilities and Equity Capital	\$	1,662,477	\$	1,616,227

A Focus on Community

North Shore Bank continued its support for a wide range of nonprofit organizations throughout our service area. Whether through direct financial support or ongoing volunteer efforts, giving back to the community is part of our company makeup. Below is a listing of many of the organizations to which we provided financial assistance in 2023:

AgeSpan

Alzheimer's Association

Andrew Silverman Memorial Trust

Anna Jaques Hospital

Anti-Defamation League

Beverly Baseball

Beverly Bootstraps

Beverly Citywide PTO

Beverly Council on Aging

Beverly High School DECA

Beverly High School Music Dept.

Beverly High School Scholarships

Beverly Holiday Parade

Beverly Homecoming Committee

Beverly Main Streets

Beverly Middle School PTO

Beverly Rotary Club

Beverly Rotary Foundation

Beverly High School Boosters

Boys & Girls Club of Greater Salem

Boys & Girls Club of Merrimack Valley

Bridgewell

Burbank YMCA

Care Dimensions

Center Elementary School PTO

Chabad of Peabody

Change is Simple

Chief Drew Memorial Fund

Chief Will's Day

CCCBSD

Citizens Inn

City of Beverly

City of Peabody

City of Salem

Collins Middle School

Create and Escape Art Foundation

Dana-Farber Cancer Institute

DanversCARES

Danvers Community YMCA

Danvers Diversity Committee

Danvers FalconFest Inc.

Danvers Falcons Softball Boosters

Danvers Youth Hockey

Enterprise Center at Salem State

Essex County Community Foundation

Essex County Habitat for Humanity

Essex Heritage

Family Promise

First Parish Newbury Food Pantry

Friends of Merrimac

Friends of NEC

Girls Inc. of Lynn Grateful Friends

Greater Beverly Chamber Greater Haverhill Chamber

Griffin's Gift

Hamilton Wenham Little League

Hamilton-Wenham Generals Boosters

Harborlight Homes

HAWC

Kiwanis Club of Beverly

Kiwanis Club of Danvers

LEAP for Education

Lifebridge Northshore

LifeScene

Lynn Community Health Center

Lynn Hispanic Scholarship Fund

Lynnfield Athletic Association

Lynnfield Youth Soccer Club

Mass Coalition for the Homeless

Massachusetts General Hospital

McCarthy School Playground

Melrose Little League Merrimac Baseball, Inc.

Merrimac Santa Parade Committee

Merrimac Youth Sports Inc.

Merrimack Valley Quilters Guild

Merrimack valley Quillers

Middleton Board of Trade Middleton Little League

Middleton Turkey Trot

Mission of Deeds

Montserrat College of Art

My Brother's Table

NAGLY

Newton Historical Society

Northeast Mass Youth Orchestra

North East Builders Association

North Shore Chamber

North Shore Children's Museum

North Shore Community Action

North Shore Community College

North Shore Community Health

North Shore Concert Band

North Shore Pride, Inc.

North Shore Realtors

Northeast Arc

Our Neighbors Table

Pathways for Children

Peabody Area Chamber of Commerce

Peabody Education Foundation

Peabody High School Boosters

Peabody Institute Library Foundation



North Shore Bank provided financial support for area nonprofits like the **Greater Beverly YMCA**

Peabody Lions Charities

Pentucket Youth Football and Cheer

Reading Rotary

Reading-North Reading Chamber

Riley Rocks Memorial Foundation

Rotary Club of Peabody

Rotary Club of Salem

Sail Salem

Salem Academy Charter School

Samaritan Charitable Society

Salem High School Music Boosters

Salem Music Boosters

Salem State University Foundation

Salem Youth Football and Cheer

Santa Toy Trot

Santa's Magic Saugus Founder's Day

Saugus High School Scholarships

Saugus Lions Club

Saugus Little League

Saugus Youth Lacrosse

Saugus Youth Soccer

Special Olympics Massachusetts

St. Peters Episcopal Church

The Beverly Education Foundation

The Cabot

The House of Seven Gables

The John Estrella Foundation

The Kernwood Country Club

The Open Door

The Peabody Memorial Fund

The Progeria Research Foundation

The Salem Pantry

The Saugus Lions Club

The Woman's Friend Society

Think of Michael, Inc.

Thomas Carroll Elementary School

Tim Goldberg Memorial Fund

Town of Marblehead

Town of Merrimac
Town of Newton

VNA Care

Voices of Hope

Wicked Running Club

Women's League of Reading

YMCA of Metro North

YMCA of the North Shore





Crews assembled children's beds at Lynn's A Bed For Every Child — a program of the MA Coalition for the Homeless

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Cynthia McGurren
Pamela Casey O'Brien
Monique Pelletier
Jayne Rice
Kevin M. Tierney, Sr. — Chief Executive Officer
Michael R. Wheeler — President & COO

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Richard Yagjian
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NSB volunteers helped out at **Peabody's Newhall Fields Community Farm** — a nonprofit serving area food pantries



NORTH SHORE BANK

Well north of your expectations.[™]

Beverly Danvers Merrimac Middleton Newton, NH

Peabody | Reading | Salem | Saugus

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Member FDIC Member DIF



Employee Jeans Day Contributions benefited families served by the Lazarus House Ministries in Lawrence



North Shore Bank Community Crews volunteered at the Citizens Inn at Haven from Hunger in Peabody



NSB volunteers served lunch at the annual Senior Day in the Park, sponsored by the **Beverly Council on Aging**



North Shore Bankers supported **Reading's Mission of Deeds** through volunteering and charitable efforts